

Inside The Pmi Acp Exam

Countless time and money is spent preparing for the PMI-ACP(r) exam. So why aren't students laser-focused on taking practice exams before attempting the real thing? Based on the latest PMI-ACP(r) exam outline, the practice tests in this book are designed to help students adjust to the pace, subject matter, and difficulty of the real PMI Agile Certified Practitioner (PMI-ACP) exam. Geared towards anyone preparing for the exam, all tests include clear solutions to help you understand core concepts. If you plan on passing the PMI-ACP exam, it's time to test your knowledge. It's time for PMI-ACP Exam Prep - Questions, Answers, and Explanations. Now packed with Over 1,000 realistic PMI-ACP sample questions to help you pass the exam on your FIRST try. In this book: 1000] detailed PMI-ACP exam practice questions including 20 condensed PMI-ACP mock exams that can be completed in one hour or less; 13 targeted Knowledge Area tests; detailed solution sets for all PMI-ACP questions which include clear explanations and wording; cited references; and reasoning based on the latest PMI-ACP exam outline. ["PMI," "PMI-ACP," and "PMBOK Guide" are marks of Project Management Institute, I

The ultimate study package for the new PMI-ACP exam The PMI-ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is an all-in-one package for comprehensive exam preparation. This up-to-date guide is fully aligned with the latest version of the exam, featuring coverage of 100 percent of the exam domains. Expanded coverage of AGILE includes the basic principles, value-driven delivery, stakeholder engagement, team performance, adaptive planning, problem detection and resolution, and continuous improvement to align with the A Guide to the Project Management Body of Knowledge (PMBOK® 6th Edition) and its increased emphasis on agile, adaptive and iterative practices. In-depth discussion merges with hands-on exercises and real-world scenarios to provide a well-rounded review of essential exam concepts, while the online learning center provides an assessment test, chapter tests, a practice exam, and study aids to help you ensure complete preparation for the big day. Master 100 percent of the exam objectives, including expanded AGILE coverage Reinforce critical concepts with hands-on practice and real-world scenarios Test your knowledge with challenging chapter review questions One year of FREE access to the Sybex online test bank featuring practice tests, flashcards, a glossary, and more Project management is one of the most in-demand skills in today's job market, making more and more employers turn to AGILE methodologies to enhance delivery and results. The PMI-ACP certification shows employers that you have demonstrated mastery of essential project management skills and a practical understanding of adaptive, iterative processes; this validation puts you among the ranks of qualified project management professionals employers are desperately seeking, and the PMI-ACP Project Management Institute Agile Certified Practitioner Exam Study Guide is your one-stop resource for exam success.

The PMI-ACP ExamHow to Pass on Your First TryTest Prep

If it's essential to project management... it's in here! The first edition of The Project Management Answer Book addressed all the key principles of project management that every project manager needs to know. With a new chapter on scrum agile, updates throughout, and many new PMP® test tips, this new edition builds on that solid foundation. The structure of this update maps closely to the PMBOK® Guide, Fifth Edition, and is designed to assist anyone studying for the PMP® and other certification exams. Helpful sections cover: • Networking and social media tips for PMs, including the best professional organizations, virtual groups, and podcast resources • The formulas PMs need to know, plus a template to help certification candidates prepare and self-test for their exams • Quick study sheet for the processes covered on the PMP® exam • Key changes in PMBOK® Guide, Fifth Edition, for readers familiar with earlier versions who want “the skinny” on the new version. PMs at every level will find real gold in the information nuggets provided in this new edition. Those new to project management will find the comprehensive coverage and the depth of the answers especially valuable, and will like the easy-to-read style and Q&A format. For experienced managers looking for new tools and skills to help them pass their PMP® or other certification exams, this is a must-have resource.

This book presents Traditional, Agile, and Hybrid project management frameworks and complementary tools in authoritative and accessible prose that every professional project manager (PM) needs to know. It combines the information needed to pass the PMI-ACP and Certified Scrum Professional certification exams. It includes loads of practical samples, tips, tricks and techniques. This books is a single source for everything practitioners and students need.

When software development teams move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-driven” methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute’s classic, methodology-independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile--covering the emotional challenges, personal values, and key leadership traits you’ll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement Learning to trust your teams and listen for their discoveries Procuring, purchasing, and contracting for software in agile, collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non-agile teams “Selling” agile within your teams and throughout your organization For every project manager who wants to become more agile. Part I An Agile Overview 7 Chapter 1 What is "Agile"? 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge: Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change? 217 Chapter 14 How Will I Work with Other Teams Who Aren't Agile? 233 Chapter 15 How Can a Project Management Office Support Agile? 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

This book is designed to be an ancillary to the classes, labs, and hands on practice that you have diligently worked on in preparing to obtain your PMI Agile Certified Practitioner (PMI-ACP) certification. I won't bother talking about the benefits of certifications. This book tries to reinforce the knowledge that you have gained in your process of studying. It is meant as one of the end steps in your preparation for the PMI-ACP exam. This book is short, but It will give you a good gauge of your readiness. Learning can be seen in 4 stages: 1. Unconscious Incompetence 2. Conscious Incompetence 3. Conscious Competence 4. Unconscious Competence This book will assume the reader has already gone through the needed classes, labs, and practice. It is meant to take the reader from stage 2, Conscious Incompetence, to stage 3 Conscious Competence. At stage 3, you should be ready to take the exam. Only real-world scenarios and work experience will take you to stage 4, Unconscious Competence. I am not an author by trade. My goal is not to write the cleanest of a book. This book will get to the gist of

things, no frills no thrills. The only purpose is to have the reader pass the PMI-ACP exam. Before we get started, we all have doubts when preparing to take an exam. What is your reason and purpose for taking this exam? Remember your reason and purpose when you have some doubts. Obstacle is the way. Control your mind, attitude, and you can control the situation. Persistence leads to confidence. Confidence erases doubts.

Based on the latest PMI-ACP(r) exam outline, the practice tests in this book are designed to help students adjust to the pace, subject matter, and difficulty of the real PMI Agile Certified Practitioner (PMI-ACP) exam. Geared towards anyone preparing for the exam, all tests include clear solutions to help you understand core concepts. The book contains over 1,000 realistic PMP sample questions to help you pass the exam on your first try. It also includes 24 condensed PMI-ACP mock exams that can be completed in one hour or less, 13 targeted Knowledge Area tests, and detailed solution sets for all PMI-ACP questions which include clear explanations and wording, PMI-ACP cited references, and reasoning based on the latest PMI-ACP exam outline. --

13 comprehension lessons ; Concepts and study material ; Games and exercises ; Tricks of the trade ; Practice exams and questions.

This all-inclusive, self-study resource provides project managers with all the information they need to thoroughly prepare for the Project Management Professional (PMP) certification exam. Learning tools in this comprehensive PMP exam prep kit include a textbook, 6 audio CDs, a quick-reference guide, 250 flashcards, and access to online eLearning courses with practice exams. The material covers all the processes, inputs, tools, and outputs found in the fifth edition of the PMBOK Guide and gives students insider secrets, test tricks and tips, hundreds of practice questions, and exercises designed to help them master key concepts covered on the test. Candidates who use this kit go into the PMP exam armed with confidence and everything they need to pass on the first try.

Agile Estimating and Planning is the definitive, practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan—and then what makes it agile. Using the techniques in Agile Estimating and Planning, you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days—and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule-related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

Agile techniques have demonstrated immense potential for developing more effective, higher-quality software. However, scaling these techniques to the enterprise presents many challenges. The solution is to integrate the principles and practices of Lean Software Development with Agile's ideology and methods. By doing so, software organizations leverage Lean's powerful capabilities for "optimizing the whole" and managing complex enterprise projects. A combined "Lean-Agile" approach can dramatically improve both developer productivity and the software's business value. In this book, three expert Lean software consultants draw from their unparalleled experience to gather all the insights, knowledge, and new skills you need to succeed with Lean-Agile development. Lean-Agile Software Development shows how to extend Scrum processes with an Enterprise view based on Lean principles. The authors present crucial technical insight into emergent design, and demonstrate how to apply it to make iterative development more effective. They also identify several common development "anti-patterns" that can work against your goals, and they offer actionable, proven alternatives. Lean-Agile Software Development shows how to Transition to Lean Software Development quickly and successfully Manage the initiation of product enhancements Help project managers work together to manage product portfolios more effectively Manage dependencies across the software development organization and with its partners and colleagues Integrate development and QA roles to improve quality and eliminate waste Determine best practices for different software development teams The book's companion Web site, www.netobjectives.com/lasd, provides updates, links to related materials, and support for discussions of the book's content.

This comprehensive test preparation system offers complete coverage of every topic on the PMI-ACP exam Pass the PMI-ACP Agile Certified Practitioner exam with ease using the detailed information contained in this highly effective self-study guide. The book offers 100% coverage of all current exam objectives and shows, step by step, how to successfully set up and configure an Agile framework-based project. PMI-ACP Agile Certified Practitioner All-in-One Exam Guide features more than 240 accurate practice questions with in-depth answer explanations. All questions closely match those on the live test in tone, format, and content. Beyond fully preparing you for the exam, the book also serves as a valuable on-the-job reference. Coverage includes:•Agile principles and the PMI-ACP mindset•Value-driven delivery in Agile projects•Managing stakeholder engagement•Leading team performance•Planning for Agile projects•Detecting and resolving problems•Leading continuous improvement•And much more Digital content includes:•240 practice exam questions•Video training from the author•A secured book PDF

Head First Agile is a complete guide to learning real-world agile ideas, practices, principles. What will you learn from this book? In Head First Agile, you'll learn all about the ideas behind agile and the straightforward practices that drive it. You'll take deep dives into Scrum, XP, Lean, and Kanban, the most common real-world agile approaches today. You'll learn how to use agile to help your teams plan better, work better together, write better code, and improve as a team—because agile not only leads to great results, but agile teams say they also have a much better time at work. Head First Agile will

help you get agile into your brain... and onto your team! Preparing for your PMI-ACP® certification? This book also has everything you need to get certified, with 100% coverage of the PMI-ACP® exam. Luckily, the most effective way to prepare for the exam is to get agile into your brain—so instead of cramming, you're learning. Why does this book look so different? Based on the latest research in cognitive science and learning theory, Head First Agile uses a visually rich format to engage your mind, rather than a text-heavy approach that puts you to sleep. Why waste your time struggling with new concepts? This multi-sensory learning experience is designed for the way your brain really works.

"Kanban is becoming a popular way to visualize and limit work-in-progress in software development and information technology work. Teams around the world are adding Kanban around their existing processes to catalyze cultural change and deliver better business agility. David J. Anderson pioneered the Kanban Method. Hear how this happened and what you can do to succeed using Kanban."--Publisher's website.

Summary Kanban in Action is a down-to-earth, no-frills, get-to-know-the-ropes introduction to kanban. It's based on the real-world experience and observations from two kanban coaches who have introduced this process to dozens of teams. You'll learn the principles of why kanban works, as well as nitty-gritty details like how to use different color stickies on a kanban board to help you organize and track your work items. About the Book Too much work and too little time? If this is daily life for your team, you need kanban, a lean knowledge-management method designed to involve all team members in continuous improvement of your process. Kanban in Action is a practical introduction to kanban. Written by two kanban coaches who have taught the method to dozens of teams, the book covers techniques for planning and forecasting, establishing meaningful metrics, visualizing queues and bottlenecks, and constructing and using a kanban board. Written for all members of the development team, including leaders, coders, and business stakeholders. No experience with kanban is required. Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications. What's Inside How to focus on work in process and finish faster Examples of successful implementations How team members can make informed decisions About the Authors Marcus Hammarberg is a kanban coach and software developer with experience in BDD, TDD, Specification by Example, Scrum, and XP. Joakim Sundén is an agile coach at Spotify who cofounded the first kanban user groups in Europe. Table of Contents PART 1 LEARNING KANBAN Team Kanbaneros gets startedPART 2 UNDERSTANDING KANBAN Kanban principles Visualizing your work Work items Work in process Limiting work in process Managing flow PART 3 ADVANCED KANBAN Classes of service Planning and estimating Process improvement Using metrics to guide improvements Kanban pitfalls Teaching kanban through games

This Book is a Full Preparation for the PMI Agile Certified Practitioner (PMI-ACP)(R) with details Explanation (Latest Version)Agile is a topic of growing importance in project management.The marketplace reflects this importance, as project management practitioners increasingly embrace agile as a technique for managing successful projects. The PMI-ACP certification recognizes an individual's expertise in using agile practices in their projects, while demonstrating their increased professional versatility through agile tools and techniques. In addition, the PMI-ACP certification carries a higher level of professional credibility as it requires a combination of agile training, experience working on agile projects, and examination on agile principles, practices, tools, and techniques.This global certification also supports individuals in meeting the needs of organizations that rely on project practitioners to apply a diversity of methods to their project management.The PMI Agile Certified Practitioner (PMI-ACP)(R) formally recognizes your knowledge of agile principles and your skill with agile techniques. It will make you shine even brighter to your employers, stakeholders and peers.The PMI-ACP(R) is the fastest growing certification, and it's no wonder. Organizations that are highly agile and responsive to market dynamics complete more of their projects successfully than their slower-moving counterparts - 75 percent versus 56 percent - as shown in the PMI Pulse of the Profession(R) report.The PMI-ACP spans many approaches to agile such as Scrum, Kanban, Lean, extreme programming (XP) and test-driven development (TDD.) So it will increase your versatility, wherever your projects may take you.Gain and Maintain Your PMI-ACP-The certification exam has 120 multiple-choice questions and you have three hours to complete it. The PMI-ACP(R) examination will consist of 100 scored items and 20 unscored (pre-test) items. The unscored items will not be identified and will be randomly distributed throughout the exam.Who Should Apply?If you work on agile teams or if your organization is adopting agile practices, the PMI-ACP is a good choice for you. Compared with other agile certifications based solely on training and exams, the PMI-ACP is evidence of your real-world, hands-on experience and skill.Prerequisites-2,000 hours of general project experience working on teams.-1,500 hours working on agile project teams or with agile methodologies. This requirement is in addition to the 2,000 hours of general project experience.-21 contact hours of training in agile practices.Who this course is for: -Students who wants to pass their PMI-ACP Exam from the first try.-People who works on agile teams or if their organization is adopting agile practices.-people who are interested in entering the field of project management.-Engineers.-Business Development Managers.-Project managers responsible for all aspects of leading, project delivery and directing teams and needs to qualify for the PMP examination.-All people interested in project management Knowledge and International Certification.-The allocation of questions will be as follows: -Domain: Percentage of Items on Test: Domain I. Agile Principles and Mindset (16%)Domain II. Value-driven Delivery (20%) Domain III. Stakeholder Engagement (17%)Domain IV. Team Performance (16%)Domain V. Adaptive Planning (12%)Domain VI. Problem Detection and Resolution (10%)Domain VII. Continuous Improvement (Product, Process, People) (9%)Have a great preparation!

Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies. Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession; however, we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers: There are many stereotypes and misconceptions that exist about both Agile and traditional plan-driven project management, Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other Agile and "Waterfall" are thought of as two binary, mutually-exclusive choices and companies sometimes try to force-fit their business and projects to one of those extremes when the right solution is to fit the approach to the project It's no wonder that many

Project Managers might be confused by all of this! This book will help project managers unravel a lot of the confusion that exists; develop a totally new perspective to see Agile and traditional plan-driven project management principles and practices in a new light as complementary to each other rather than competitive; and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation. There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies, and sample enterprise-level agile frameworks that facilitate hands-on learning as well as an in-depth discussion of the principles behind both Agile and traditional plan-driven project management practices to provide a more thorough level of understanding.

*** Updated for the 2018 Exam Changes! *** Countless time and money is spent preparing for the PMI-ACP(R) exam. So why aren't students laser-focused on taking practice exams before attempting the real thing? Based on the latest PMI-ACP(R) exam outline, the practice tests in this book are designed to help students adjust to the pace, subject matter, and difficulty of the real PMI Agile Certified Practitioner (PMI-ACP) exam. Geared towards anyone preparing for the exam, all tests include clear solutions to help you understand core concepts. If you plan on passing the PMI-ACP exam, it's time to test your knowledge. It's time for PMI-ACP Exam Prep - Questions, Answers, and Explanations. Now packed with Over 1,000 realistic PMI-ACP sample questions to help you pass the exam on your FIRST try. In this book: 1000+ detailed PMI-ACP exam practice questions including 20 condensed PMI-ACP mock exams that can be completed in one hour or less; 13 targeted Knowledge Area tests; detailed solution sets for all PMI-ACP questions which include clear explanations and wording; cited references; and reasoning based on the latest PMI-ACP exam outline. ["PMI," "PMI-ACP," and "PMBOK Guide" are marks of Project Management Institute, Inc.]

Agile Practice Guide – First Edition has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

This Book is a Full Preparation for the PMI Agile Certified Practitioner (PMI-ACP)® with details Explanation (Latest Version) Agile is a topic of growing importance in project management. The marketplace reflects this importance, as project management practitioners increasingly embrace agile as a technique for managing successful projects. The PMI-ACP certification recognizes an individual's expertise in using agile practices in their projects, while demonstrating their increased professional versatility through agile tools and techniques. In addition, the PMI-ACP certification carries a higher level of professional credibility as it requires a combination of agile training, experience working on agile projects, and examination on agile principles, practices, tools, and techniques. This global certification also supports individuals in meeting the needs of organizations that rely on project practitioners to apply a diversity of methods to their project management. The PMI Agile Certified Practitioner (PMI-ACP)® formally recognizes your knowledge of agile principles and your skill with agile techniques. It will make you shine even brighter to your employers, stakeholders and peers. The PMI-ACP® is the fastest growing certification, and it's no wonder. Organizations that are highly agile and responsive to market dynamics complete more of their projects successfully than their slower-moving counterparts — 75 percent versus 56 percent — as shown in the PMI Pulse of the Profession® report. The PMI-ACP spans many approaches to agile such as Scrum, Kanban, Lean, extreme programming (XP) and test-driven development (TDD.) So it will increase your versatility, wherever your projects may take you. Gain and Maintain Your PMI-ACP •The certification exam has 120 multiple-choice questions and you have three hours to complete it. The PMI-ACP® examination will consist of 100 scored items and 20 unscored (pre-test) items. The unscored items will not be identified and will be randomly distributed throughout the exam. Who Should Apply? If you work on agile teams or if your organization is adopting agile practices, the PMI-ACP is a good choice for you. Compared with other agile certifications based solely on training and exams, the PMI-ACP is evidence of your real-world, hands-on experience and skill. Prerequisites •2,000 hours of general project experience working on teams. •1,500 hours working on agile project teams or with agile methodologies. This requirement is in addition to the 2,000 hours of general project experience. •21 contact hours of training in agile practices. Who this book is for: •Students who want to pass their PMI-ACP Exam from the first try. •People who work on agile teams or if their organization is adopting agile practices. •people who are interested in entering the field of project management. •Engineers. •Business Development Managers. •Project managers responsible for all aspects of leading, project delivery and directing teams and needs to qualify for the PMP examination. •All people interested in project management Knowledge and International Certification. •The allocation of questions will be as follows: Domain: Percentage of Items on Test: Domain I. Agile Principles and Mindset (16%) Domain II. Value-driven Delivery (20%) Domain III. Stakeholder Engagement (17%) Domain IV. Team Performance (16%) Domain V. Adaptive Planning (12%) Domain VI. Problem Detection and Resolution (10%) Domain VII. Continuous Improvement (Product, Process, People) (9%)

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

This is the first book written specifically for the new PMI-ACP exam. It is a single, compact reference that will help the reader prepare for and pass the certification exam. Contents include: Understanding Agile, The PMI-ACP Exam, The Agile Manifesto, Project Justification, Teams & Team Space, Agile Planning, Working with Agile, Coaching with Agile, Agile Methodologies, How to

Pass the PMI-ACP Exam, Glossary of Terms, 2 Simulated Exams with Answers.

Organizations are successful based on their ability to achieve strategic goals. Why didn't you achieve your strategy? Too many organizations waste time and money on developing strategy but don't achieve their goals. What goes wrong? Poor predictions about the future; internal politics that impact the projects selected; biases in the decision-making process, and other stumbling blocks. This book provides the approach that significantly increases an organization's ability to achieve its strategy. This is not a book about developing strategy. This is a book that will help you actually achieve the strategy the organization's leadership has developed. Strategy is necessary but it is a complete waste of time unless it is effectively turned into real results. If you want to see where an organization will be in 5 years, don't look at its strategic goals. Look at where management spends the money.

This manual contains the slides for a two-day course which is designed specifically to help you pass the PMI-ACP certification examination. Please use the "Look Inside" feature from Amazon before purchasing. These manuals which are part of the Agile Education Series developed by Dan Tousignant are the participant guides used in his public, onsite and virtual training classes worldwide and are intended for those readers who are aspiring Agile trainers, Scrum practitioners, or those interested in previewing the courses. These guides are not stand-alone training materials, but are for those people interested in reviewing a well-designed, comprehensive Agile curriculum. These courses have taken hundreds of hours to develop and are constantly being improved upon and republished. Recently, the guides have been republished to include the exercise handouts and have also been published in color format to be seen on a Kindle Fire or iPad. If you are interested in purchasing the PowerPoint versions of the slides and soft copies of the exercises for this course or to get more details on the Agile Games, Ice Breakers and the associated Agile practice exams, please contact us at info@bostonagiletraining.com.

Prepare for the Project Management Institute's (PMI®) Agile Certified Practitioner (ACP®) exam. Augment your professional experience with the necessary knowledge of the skills, tools, and techniques that are required for passing the examination. This is a comprehensive and one-stop guide with 100% coverage of the exam topics detailed in the PMI-ACP® Exam content outline. Rehearse and test your knowledge and understanding of the subject using the practice quizzes after each chapter, three full-length mock exams, and practical tips and advice. You will be able to understand the Agile manifesto, its principles and many facets of Agile project management such as planning, prioritization, estimation, releases, retrospectives, risk management, and continuous improvement. The book covers Agile metrics and means of demonstrating progress. People management aspects such as behavioral traits, servant leadership, negotiation, conflict management, team building, and Agile coaching are explained. Whether you are a beginner or a seasoned practitioner, this book also serves as a practical reference for key concepts in Agile and Agile methodologies such as Scrum, XP, Lean, and Kanban. What you will learn: •The necessary knowledge of the skills, tools, and techniques that are required for passing the PMI-ACP examination•To understand the scope and objectives of the PMI-ACP exam, and gain confidence by taking practice quizzes provided in each chapter and three full-length mock exams•To gain exposure to Agile methodologies such as Scrum, XP, Lean, and Kanban plus various tools and techniques required to conduct Agile projects•The focus is to "Be Agile", rather than "Do Agile" Who this book is for: The audience for this book primarily includes IT professionals who wish to prepare for and pass the Agile Certified Professional (ACP) exam from the Project Management Institute (PMI). The book also is a practical reference book for Agile Practitioners. /div

Revised Version 2016. Passing the Project Management Institutes Agile Certified Practitioner (PMI-ACP) certification examination won't be easy, but you'll boost your chances for success when you consult this study guide. Vivek Vaishampayan, an information technology expert who holds several certifications, including the PMI-ACP designation, introduces you to the exam process, Agile Project Management principles, and dozens of knowledge and skill areas that you must master to succeed in the field. You'll also get: handy tips for taking the exam; sample exam questions with answers; chapter summaries to review key concepts. Current references to Agile concepts are explained throughout the book in a simple manner so you'll be better equipped to pass the test. Just as important, you'll find tips throughout the book that will help you succeed after you pass the test. This latest entry to Certification Prep handbooks explicitly follows the PMI's ACP Certification Examination content outline and addresses each topic to the exact the level PMI-ACP test takers need. The PMI-ACP certification is an important facet of a practitioners development, so improve your chances of advancing your career with the PMI-ACP Exam Prep Study Guide.

The Practice Standard for Project Risk Management covers risk management as it is applied to single projects only. It does not cover risk in programs or portfolios. This practice standard is consistent with the PMBOK® Guide and is aligned with other PMI practice standards. Different projects, organizations and situations require a variety of approaches to risk management and there are several specific ways to conduct risk management that are in agreement with principles of Project Risk Management as presented in this practice standard.

This all-inclusive, self-study guide for the PMI's Project Management Professional (PMP) certification exam provides all the information project managers need to thoroughly prepare for the test. It contains the book *The PMP Exam: How to Pass on Your First Try*; flash card App to help with memorization of key points; a laminated quick reference guide; a trial version subscription to the PMP course in InSite (the top PMP e-learning site); and downloadable audio CDs featuring experts Andy Crowe, Bill Yates, and Louis Alderman discussing the main points and concepts for the exam. The included learning materials cover all the processes, inputs, tools, and outputs that will be tested, along with insider secrets, test tricks and tips, hundreds of sample questions, and exercises designed to strengthen mastery of key concepts to help you pass the exam with confidence.

This is a self-study guide with over 300 practice questions to help you prepare for both Scrum.org's Professional Scrum Master certification exam (PSM I) and the Project Management Institute's Agile Certified Practitioner exam (PMI-ACP). The first 80 questions are focused on Scrum which will prepare you for both the Professional Scrum Master certification (PSM I) from Scrum.org and the Agile Certified Practitioner exam (PMI-ACP) from PMI.org. The remaining questions will prepare you for the PMI-ACP exam. In addition, there is a comprehensive Agile glossary and web resources listing to provide you with additional background when studying for either exam. If you are interested in our online practice exams, please visit Cape Project Management, Inc. on the web or contact us at info@bostonagiletraining.com.

"Revised Version 2016. Passing the Project Management Institute's Agile Certified Practitioner (PMI-ACP) certification examination won't be easy, but you'll boost your chances for success when you consult this study guide. Vivek Vaishampayan, an information technology expert who holds several certifications, including the PMI-ACP designation, introduces you to the exam process, Agile Project Management principles, and dozens of knowledge and skill areas that you must master to succeed in the field. You'll also get: handy tips for taking the exam; sample exam questions with answers; chapter summaries to review key

concepts. Current references to Agile concepts are explained throughout the book in a simple manner so you'll be better equipped to pass the test. Just as important, you'll find tips throughout the book that will help you succeed after you pass the test. This latest entry to Certification Prep handbooks explicitly follows the PMI's ACP Certification Examination content outline and addresses each topic to the exact the level PMI-ACP test takers need. The PMI-ACP certification is an important facet of a practitioner's development, so improve your chances of advancing your career with the PMI-ACP Exam Prep Study Guide."

The rules and practices for Scrum—a simple process for managing complex projects—are few, straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

An all-inclusive, self-study guide for the PMI's Project Management Professional (PMP) certification exam, this kit provides all the information project managers need to thoroughly prepare for the test. It contains the book *The PMP Exam: How to Pass on Your First Try*; hundreds of flash cards to help with memorization of key points; a laminated quick reference guide; a six-month online subscription to the PMP course in InSite (the top PMP e-learning site); and five audio CDs featuring experts Andy Crowe, Bill Yates, and Louis Alderman discussing the main points and concepts for the exam. The included learning materials cover all the processes, inputs, tools, and outputs that will be tested, along with insider secrets, test tricks and tips, hundreds of sample questions, and exercises designed to strengthen mastery of key concepts to help you pass the exam with confidence.

Annotation In addition, *The Future of Project Management* examines the challenges facing the longevity of project management as a profession. This is a book for anyone interested in project management--along with business leaders and others who enjoy exploring the future, understanding its implications, and learning to deal with change.

The importance of computer software to the modern business world is undeniable. Organizations across all industries and geographies are dependent on data processing and electronic communication, and on the software that drives these capabilities. The management of software development projects, just as the management of any other projects, is faced with the need for increased efficiencies, with results expected more quickly, at lower cost, and with higher quality. For decades, the project management approaches contained within *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)* have formed the foundation for projects across the range of human endeavor. However, some software project managers reported experiencing challenges when seeking to translate the established approaches of the *PMBOK® Guide* with adaptive approaches such as agile that are more commonly used in software development. Now for the first time, the *Software Extension to PMBOK® Guide Fifth Edition* brings these two worlds together. This groundbreaking work was developed jointly by PMI with the IEEE Computer Society, the world's premier organization of computing professionals, and draws upon the wisdom of programmers, IT professionals and working project managers from around the globe. Designed to be used in tandem with the latest edition of the *PMBOK® Guide*, this comprehensive volume closely follows the *PMBOK® Guide*'s approach to style, structure and naming, while providing readers a balanced view of methods, tools, and techniques for managing software projects across the life cycle continuum from highly predictive life cycles to highly adaptive life cycles. *Software Extension To the PMBOK® Guide Fifth Edition* provides readers with knowledge and practices that will not only improve their efficiency and effectiveness but that of their management teams and project members as well.

Agile, a topic of growing importance in project management, is an iterative and incremental software developmental methodology that helps organizations to be more flexible to change and to deliver workable software in a shorter span of time. PMI-ACPSM is the new credential offered by the Project Management Institute, and validates a practitioner's ability to understand and apply agile principles and practices. *PMI: Agile Certified Practitioner* is a self-study guide that is essential reading for all PMI-ACPSM aspirants to clear the certification exam. Following an easy and a step-by-step learning approach, this book presents not only the basic agile concepts but also the latest developments in the field, based entirely on the guidelines from the Project Management Institute.

Best practices for managing projects in agile environments—now updated with new techniques for larger projects Today, the pace of project management moves faster. Project management needs to become more flexible and far more responsive to customers. Using Agile Project Management (APM), project managers can achieve all these goals without compromising value, quality, or business discipline. In *Agile Project Management, Second Edition*, renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM, extending and refining it to support even the largest projects and organizations. Writing for project leaders, managers, and executives at all levels, Highsmith integrates the best project management, product management, and software development practices into an overall framework designed to support unprecedented speed and mobility. The many topics added in this new edition include incorporating agile values, scaling agile projects, release planning, portfolio governance, and enhancing organizational agility. Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value, quality, and constraints. This edition's coverage includes: Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management, and when they won't Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance, project and iteration management, and technical practices Optimizing all five stages of the agile project: Envision, Speculate, Explore, Adapt, and Close Organizational and product-related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The "Agile Triangle": measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

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