

Cbap Ccba Certified Business Analysis Study

You may be wondering if business analysis is the right career choice, debating if you have what it takes to be successful as a business analyst, or looking for tips to maximize your business analysis opportunities. With the average salary for a business analyst in the United States reaching above \$90,000 per year, more talented, experienced professionals are pursuing business analysis careers than ever before. But the path is not clear cut. No degree will guarantee you will start in a business analyst role. What's more, few junior-level business analyst jobs exist. Yet every year professionals with experience in other occupations move directly into mid-level and even senior-level business analyst roles. My promise to you is that this book will help you find your best path forward into a business analyst career. More than that, you will know exactly what to do next to expand your business analysis opportunities. This is the eBook version of the print title. Note that the eBook does not provide access to the practice test software that accompanies the print book. Learn, prepare, and practice for AWS Certified Cloud Practitioner (CLF-C01) exam success with this Cert Guide from Pearson IT Certification, a leader in IT Certification learning. Master AWS Certified Cloud Practitioner (CLF-C01) exam topics Assess your knowledge with chapter-ending quizzes Review key concepts with exam preparation tasks AWS Certified Cloud Practitioner (CLF-C01) Cert Guide is a best-of-breed exam study guide. Best-selling author and expert instructor Anthony Sequeira shares preparation hints and test-taking tips, helping you identify areas of weakness and improve both your conceptual knowledge and hands-on skills. Material is presented in a concise manner, focusing on increasing your understanding and retention of exam topics. The book presents you with an organized test preparation routine through the use of proven series elements and techniques. Exam topic lists make referencing easy. Chapter-ending Exam Preparation Tasks help you drill on key concepts you must know thoroughly. Review questions help you assess your knowledge, and a final preparation chapter guides you through tools and resources to help you craft your final study plan. Well-regarded for its level of detail, assessment features, and challenging review questions and exercises, this study guide helps you master the concepts and techniques that will enable you to succeed on the exam the first time. The study guide helps you master all the topics on the AWS Certified Cloud Practitioner exam, including how to: Define the AWS Cloud and its value proposition, and discuss its economics Define the AWS Shared Responsibility model, and key AWS security and compliance concepts Identify AWS access management capabilities Define methods of deploying the AWS Cloud and operating within Define the AWS global infrastructure and identify core AWS services Recognize and compare AWS pricing models and account structures Identify support resources for security, AWS cloud technology, and billing

Your go-to guide on business analysis Business analysis refers to the set of tasks and activities that help companies determine their objectives for meeting certain opportunities or addressing challenges and then help them define solutions to meet those objectives. Those engaged in business analysis are charged with identifying the activities that enable the company to define the business problem or opportunity, define what the solutions looks like, and define how it should behave in the end. As a BA, you lay out the plans for the process ahead. Business Analysis For Dummies is the go to reference on how to make the complex topic of business analysis easy to understand. Whether you are new or have experience with business analysis, this book gives you the tools, techniques, tips and tricks to set your project's expectations and on the path to success. Offers guidance on how to make an impact in your organization by performing business analysis Shows you the tools and techniques to be an effective business analysis professional Provides a number of examples on how to perform business analysis regardless of your role If you're interested in learning about the tools and techniques used by successful business analysis professionals, Business Analysis For

Dummies has you covered.

The Standard for Business Analysis – First Edition is a new PMI foundational standard, developed as a basis for business analysis for portfolio, program, and project management. This standard illustrates how project management processes and business analysis processes are complementary activities, where the primary focus of project management processes is the project and the primary focus of business analysis processes is the product. This is a process-based standard, aligned with A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and to be used as a standard framework contributing to the business analysis body of knowledge.

With this essential study guide, readers can prepare to pass the Certified Business Analysis Professional® (CBAP®) certification exam. They get access to study hints and areas of focus, as well as 40 multiple-choice questions from each of the six knowledge areas covered by the International Institute of Business Analysis (IIBA®) CBAP® exam. Plus, they can self text with two 150-question practice tests that are representative of the CBAP® exam. With this proven, structured approach, readers can familiarize themselves with key industry phrases and terminology.

A handy, on-the-job reference filled with real-life scenarios to help you achieve the Certified Business Analysis Professional (CBAP®) and Certification of Capability in Business Analysis (CCBA®) certifications

Key Features

- Gain expert guidance from Esta Lessing, a CBAP® trainer with over 18 years of business analysis experience
- Understand BABOK® knowledge areas and tasks through examples and real-world scenarios
- Learn business analyst skills such as stakeholder engagement, strategy analysis, and requirement elicitation

Book Description

Certified Business Analysis Professional (CBAP®) is a certification from the International Institute of Business Analysis (IIBA®) for professionals with extensive experience in business analysis. The CCBA® and CBAP® validates your proficiency in various aspects of business analysis and your ability to tackle challenging projects, work effectively with stakeholders, and identify and deliver business value. You'll start by learning about the benefits of CCBA® and CBAP® certifications for your career progression before focussing on the six core knowledge areas explained thoroughly in each chapter. These include topics such as business analysis planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, requirements analysis, and design definition as well as solution evaluation. The book includes the essential underlying competencies and techniques to ensure a complete understanding of the BABOK® v3 guide content. Each chapter delves into the essential concepts and business analysis task considerations utilizing practical examples. Finally, you'll assess your knowledge through mock exam questions based on real-world case studies. By the end of this book, you'll have gained the business analysis skills needed to prepare for the certification exams and to advance in your career.

What you will learn

- Assess the IIBA® requirements for applying for the CCBA® and CBAP® exams
- Navigate through the sections of the BABOK® v3 Guide
- Understand business analysis concepts, practices and analysis techniques
- Be able to relate concepts, tasks, and techniques to real-world practical situations
- Understand the application of 50 practical techniques concerning the BABOK® v3 Guide knowledge area tasks
- Identify the challenges that could hinder a business analyst from delivering value and effective business solutions

Who this book is for

This book is for business analysts, business consultants, trainers, project managers, and business professionals who are interested in preparing for the IIBA CBAP or CCBA exams. The book assumes business analysis experience.

Good requirements do not come from a tool, or from a customer interview. They come from a repeatable set of processes that take a project from the early idea stage through to the creation of an agreed-upon project and product scope between the customer and the developer. From enterprise analysis and planning requirements gathering to documentation,

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

CBAP(r) & CCBA Exam Prep Workbook Our CBAP Exam Prep Workbook is not a guide. It is rather a study aid. It's filled with exercises to help students better understand the BABOK by way of memory jogger, comprehension assessment and practice exam questions. Our workbook does not repeat or explain the BABOK. It supplements the BABOK or other study guides. It ensures that those studying for the CBAP have a way to assess their knowledge and better prepare for the exam. Description Comprehensive study aid designed to help you master the BABOK(r) to ultimately pass IIBA(r) certifications. Ace your CBAP(r) or CCBA certification exam on the first try!!! Contains: Fill in the blank exercises to assess your knowledge Matching exercises to jog your memory Exercises to help you understand the relationships between the tasks, techniques and other components of the BABOK(r) Guide, version 2.0. Crossword puzzles to help you learn and retain the key terms Over 300 practice questions for each knowledge area One 150 questions exam simulation Answer keys with references to BABOK(r) Guide, version 2.0 Bonus: 15 days access to our online exam simulation Use this workbook when studying for IIBA(r) exams to keep you organized and focused while learning, understanding and retaining the concepts of the BABOK(r) Guide, version 2.0. BAMentor A company dedicated to helping professionals reach their goals of certification. Our current focus is on Business Analysis certification created by IIBA(r). With our tools and study aids we guarantee that you will pass the CBAP(r) or CCBA Exams. Testimonials ""This workbook allowed me to link information that seemed so fragmented before! It brought all the concepts together in a structured way that helped me better understand the BABOK(r)." " Rose Ha " I am a big fan of writing and self-study approaches to absorbing new information. Linda and Camille's self-guided workbook is exactly the kind of resource I wish was available when I started my CBAP(r) prep process. " Laura Brandenburg, CBAP ""If you want to pass the CBAP(r)/CCBA exams on your first attempt then this is the book you for you. This

workbook is all you need for your exam preparation. I wish I had this book when I was preparing for my CBAP(r) certification." Jayesh Jain, CBAP Agilist and Senior Business Analyst Auckland, New Ze

Resource added for the ?Business Analyst program 101021?

Are Your Studying for Your CBAP or CCBA Exam? Fast Track Your Prep Today The Ultimate CBAP / CCBA Study guide is the world's first and only full color study guide that caters to all the learning styles. It also comes with a complimentary 30-days access to the worlds most advanced CBAP / CCBA Exam simulator with over 1200 questions. This guide contains demystified BABOK content written and reviewed by current real BA practitioners and contains highly engaging content in full color that includes:

Hundreds of examples to relate the BABOK(r) to real world Magical Universal Acronyms - for no stress remembering Study tips and Exam Nudges KAT Tales - the revolutionary BABOK(r) Cartoons Enhanced BABOK Mind maps for quick preview and review Enhanced BABOK Tables for quick preview and review in a matrix form Exam Essentials - How to pass in the first attempt Reality bytes - a fully integrated case study to help you understand all the tasks in the BOK with a simulated case study used in conjunction with the guide. This Guide also includes a complimentary 30-days access to ExamCoach - the worlds most advanced CBAP / CCBA Exam Simulator A Value of \$97]: Practice with over 1200 realistic exam questions No additional purchase necessary to get the access (instructions inside the book) Real time performance and progress tracking through reports and dashboard Separate exam simulator for CCBA and CBAP Works on all smart phones and tablets - practice on the go Studying for your CCBA or CBAP exam has never been easier and more engaging. Let the ultimate guide be your study buddy in understanding the true essence of the BABOK and passing the exam to achieve the most coveted business analysis certification The definitive guide on the roles and responsibilities of the business analyst Business Analysis offers a complete description of the process of business analysis in solving business problems. Filled with tips, tricks, techniques, and guerilla tactics to help execute the process in the face of sometimes overwhelming political or social obstacles, this guide is also filled with real world stories from the author's more than thirty years of experience working as a business analyst. Provides techniques and tips to execute the at-times tricky job of business analyst Written by an industry expert with over thirty years of experience Straightforward and insightful, Business Analysis is a valuable contribution to your ability to be successful in this role in today's business environment.

Resource added for the Business Analyst program 101021?.

This concise text provides an insight into practical aspects of software testing and discusses all the recent technological developments in this field including quality assurance. The book also illustrates the specific kinds of problems that software developers often encounter during development of software. The book first builds up the basic concepts inherent in the software development life cycle (SDLC). It then elaborately discusses the metho-dologies of both static testing and dynamic testing of the software, covering the concepts of structured group examinations, control flow and data flow, unit testing, integration testing, system testing and acceptance testing. The text also focuses on the importance of the cost–benefit analysis of testing processes. The concepts of test automation, object-oriented applications, client-server and web-

based applications have been covered in detail. Finally, the book brings out the underlying concepts of commercial off-the-shelf (COTS) software applications and describes the testing methodologies adopted in them. The book is intended for the undergraduate and postgraduate students of computer science and engineering for a course in software testing. KEY FEATURES : Provides real-life examples, illustrative diagrams and tables to explain the concepts discussed. Gives a number of assignments drawn from practical experience to help the students in assimilating the concepts in a practical way. Includes model questions in addition to a large number of chapter-end review questions to enable the students to hone their skills and enhance their understanding of the subject matter.

The Agile Extension to the BABOK(R) Guide (Agile Extension) version 2 describes the benefits, activities, tasks, skills, and practices required for effective agile business analysis with a constant focus on delivering business value. The Agile Extension version 2: describes the agile mindset and positions agile business analysis beyond software development introduces a 3-tier rolling planning model to help organizations, teams, and practitioners deliver greater business value incorporates the Business Analysis Core Concept Model(TM) (BACCM(TM)) details the seven principles of agile business analysis The Agile Extension to the BABOK(R) Guide is an ongoing initiative of Agile Alliance and the International Institute of Business Analysis(TM) (IIBA(R)) since 2009. The Agile Extension provides guidance for Agile practitioners or anyone interested in leveraging effective Agile business analysis to create better business outcomes that add real business and customer value

Difficult employees are by far the worst part of a manager's job. Control freaks. Narcissists. Slackers. Cynics. Their outbursts, irrational demands, gripes, and countless other disruptions need to be dealt with, and you are the unlucky one with that job description. But every manager has to deal with these people. What separates the great managers is their ability to turn them into productive team players. Leading the Unleadable turns this seemingly difficult chore into a straightforward process that gently, yet effectively, improves behaviors. And it begins with understanding a core truth: most people actually want to contribute results, not cause headaches. When the manager resets to that fundamental principle, the potential for change can reveal itself in even the most hopeless situations. Written by an insider in the tech industry, where personality issues routinely wreck projects, the book explains how to:

- Master the necessary mindset
- Explain the problem calmly in a short feedback session
- Get a commitment to change, then follow up
- Coach others to replicate the process
- Develop the situational awareness required to spot future trouble before it hits

Are you a great manager? Of course you believe you are. So don't just put up with your difficult employees. Anyone can do that. Turn them into the tremendous team players everyone wants them to be!

An aspiring business analyst has to go through the rigors of the interview process in order to prove his knowledge, skill, ability, and worth to a prospective

employer. The intent of this book is to provide a comprehensive guide to help aspiring as well as experienced business analysts prepare for interviews for suitable roles. The Q&A format of the book seeks to guide readers in planning and organizing their thoughts in a focused and systematic manner. Additionally, this book also aims to not only clarify existing concepts but also help candidates to enhance their understanding of the field. Thus, the book can also be used for preparing for professional certification exams offered by various leading institutes across the globe.

Business Analysis for Practitioners: A Practice Guide provides practical resources to tackle the project-related issues associated with requirements and business analysis—and addresses a critical need in the industry for more guidance in this area. The practice guide begins by describing the work of business analysis. It identifies the tasks that are performed, in addition to the essential knowledge and skills needed to effectively perform business analysis on programs and projects.

The Guide to Business Data Analytics provides a foundational understanding of business data analytics concepts and includes how to develop a framework; key techniques and application; how to identify, communicate and integrate results; and more. This guide acts as a reference for the practice of business data analytics and is a companion resource for the Certification in Business Data Analytics (IIBA(R)- CBDA). Explore more information about the Certification in Business Data Analytics at IIBA.org/CBDA. About International Institute of Business Analysis International Institute of Business Analysis(TM) (IIBA(R)) is a professional association dedicated to supporting business analysis professionals deliver better business outcomes. IIBA connects almost 30,000 Members, over 100 Chapters, and more than 500 training, academic, and corporate partners around the world. As the global voice of the business analysis community, IIBA supports recognition of the profession, networking and community engagement, standards and resource development, and comprehensive certification programs. IIBA Publications IIBA publications offer a wide variety of knowledge and insights into the profession and practice of business analysis for the entire business community. Standards such as *A Guide to the Business Analysis Body of Knowledge(R) (BABOK(R) Guide)*, the *Agile Extension to the BABOK(R) Guide*, and the *Global Business Analysis Core Standard* represent the most commonly accepted practices of business analysis around the globe. IIBA's reports, research, whitepapers, and studies provide guidance and best practices information to address the practice of business analysis beyond the global standards and explore new and evolving areas of practice to deliver better business outcomes. Learn more at iiba.org.

A Guide to the Business Analysis Body of Knowledge® (BABOK® Guide) is the collection of knowledge within the profession of business analysis and reflects current generally accepted practices. As with other professions, the body of knowledge is defined and enhanced by the business analysis professionals who

apply it in their daily work role. The purpose of this pocket guide to the BABOK® Guide is to help understand the key knowledge found within the BABOK Guide and how it can be applied to a particular situation. Primary target groups for this pocket guide are:

- Individuals interested in how business analysis works or who may want to become Business Analysts;
- Business Analysts as a quick reference during the course of their day-to-day work;
- Team members working on projects or within normal organizational operations where business analysis is performed;
- Managers and executives who need to understand how business analysis can help improve their organizations.

This pocket guide is based upon the content found in Version 2 of the BABOK Guide. The BABOK Guide was first published by the International Institute of Business Analysis (IIBA) in 2005. Version 2.0 was released in March 2009. The BABOK® Guide describes business analysis areas of knowledge, their associated activities and the tasks and skills necessary to be effective in their execution. The BABOK® Guide is a reference for professional knowledge for business analysis and provides the basis for the Certified Business Analysis Professional™ (CBAP®) and the Certification of Competency in Business Analysis™ (CCBA®) certifications. Virtual, hands-on learning labs allow you to apply your technical skills in realistic environments. So Sybex has bundled AWS labs from XtremeLabs with our popular AWS Certified Cloud Practitioner Study Guide to give you the same experience working in these labs as you prepare for the Certified Cloud Practitioner Exam that you would face in a real-life application. These labs in addition to the book are a proven way to prepare for the certification and for work as an AWS Cloud Practitioner. The AWS Certified Cloud Practitioner Study Guide: Exam CLF-C01 provides a solid introduction to this industry-leading technology, relied upon by thousands of businesses across the globe, as well as the resources you need to prove your knowledge in the AWS Certification Exam. This guide offers complete and thorough treatment of all topics included in the exam, beginning with a discussion of what the AWS cloud is and its basic global infrastructure and architectural principles. Other chapters dive into the technical, exploring core characteristics of deploying and operating in the AWS Cloud Platform, as well as basic security and compliance aspects and the shared security model. In addition, the text identifies sources of documentation or technical assistance, such as white papers or support tickets. To complete their coverage, the authors discuss the AWS Cloud value proposition and define billing, account management, and pricing models. This includes describing the key services AWS can provide and their common use cases (e.g., compute, analytics, etc.). Distinguish yourself as an expert by obtaining a highly desirable certification in a widely used platform Hone your skills and gain new insights on AWS whether you work in a technical, managerial, sales, purchasing, or financial field Fully prepare for this new exam using expert content and real-world knowledge, key exam essentials, chapter review questions, and other textual resources Benefit from access to the Sybex online interactive learning

environment and test bank, including chapter tests, practice exams, key term glossary, and electronic flashcards XtremeLabs virtual labs that run from your browser. The registration code is included with the book and gives you 6 months unlimited access to XtremeLabs AWS Certified Cloud Practitioner Labs with 8 unique lab modules based on the book. The AWS Certified Cloud Practitioner Study Guide is essential reading for any professional in IT or other fields that work directly with AWS, soon-to-be graduates studying in those areas, or anyone hoping to prove themselves as an AWS Certified Cloud Practitioner.

A must-have resource for anyone preparing for the version 2.0 of the CBAP exam As organizations look to streamline their production models, the need for qualified and certified business analysts is growing. The Certified Business Analyst Professional (CBAP) certification is the only certification for this growing field and this study guide is an essential step towards preparation for the CBAP exam. With this resource, you'll benefit from coverage of both the CBAP as well as the CCBA (Certification in Competency in Business Analysis) exam. Each chapter covers the Business Analysis standards and best practices and includes a list of exam topics covered, followed by in-depth discusses of those objectives. Real-world, hands-on scenarios help take the learning process a step further. Covers Version 2 of the Business Analyst Body of Knowledge (BABOK) Offers invaluable preparation for both the CBAP and CCBA exams Includes a list of exam topics and presents detailed discussions of each objective Features real-world scenarios, best practices, key terms, and a wide range of helpful topics that will prepare you for taking the exams Shares practice exam questions, topic summaries, and exam tips and tricks, all aimed at providing a solid foundation for achieving exam success This valuable study guide provides you with the preparation you need to confidently take the CBAP and CCBA exams.

This book is authored with the intention of creating a quick revision guide for IIBA Business Analysis body of knowledge (BABOK) guide v3.0 for CBAP, CCBA and ECBA certification preparation exam. We have not written this guide as an alternative to BABOK v3.0. Instead it is written as a concise and summarised version of BABOK to help you in quick revision of BABOK. What's more, we have added revision exercises at the end of every chapter. So, How to use it? This book should be used once you have gone through BABOK . Going through the 500 pages again is difficult and time consuming. This book allows you to revise quickly. The book is a total of 300 pages with around 250 pages for BABOK summarised version (50% reduction) and remaining 50 pages devoted to chapter wise exercises. The guide is meant for professionals who are planning to undertake ECBA, CCBA or CBAP certification examination. This revision guide captures the key concepts, definitions, business analysis practices as mentioned in the BABOK guide. To really understand the thought process behind this revision guide, consider your university exam and the notes you used to create for every exam. This is essentially a guide comprising of important notes. For best results, this revision guide must be picked up after you have gone through the BABOK guide once. If you are planning for ECBA certification, please read it keeping in mind the knowledge areas weightages applicable for ECBA.

This study guide was published to assist those business analysis professionals who wish to understand the content of the A Guide to the Business Analysis Body of

Knowledge® v3 (BABOK® Guide) or to obtain the IIBA® Entry Certificate in Business Analysis? (ECBA?) designation. This study guide will guide students through the material of the BABOK® Guide and provide explanatory material to help students understand the content in a more meaningful manner.

"This book provides a "how to" approach to mastering business analysis work. It will help build the skill sets of new analysts and all those currently doing analysis work, from project managers to project team members such as systems analysts, product managers and business development professionals, to the experienced business analyst. It also covers the tasks and knowledge areas for the new 2008 v.2 of The Guide to the Business Analysis Body of Knowledge (BABOK) and will help prepare business analysts for the HBA CBAP certification exam."--BOOK JACKET.

All-in-One is All You Need! Get complete coverage of all the material included on the International Institute of Business Analysis CBAP exam inside this comprehensive resource. Written by industry expert, trainer, and project management consultant Joseph Phillips, this authoritative exam guide fully covers the Guide to the Business Analyst Body of Knowledge (BABOK). You'll find learning objectives at the beginning of each chapter, exam tips, practice exam questions, and in-depth explanations. Designed to help you pass the CBAP exam with ease, this definitive volume also serves as an essential on-the-job reference. CBAP Certified Business Analysis Professional All-in-One Exam Guide covers all exam topics, including: Business analysis planning and monitoring Eliciting requirements Managing requirements communication Working as an enterprise business analyst Analyzing and documenting project requirements Assessing and validating project solutions Managing projects The CD-ROM features Two full practice exams Video training from the author Complete electronic book UML modelling is one of the widely used techniques in the software development industry. Business analysts use this technique to develop the requirements to make it suitable for the technology team and customers alike. After spending several years in the IT industry, we have realized that requirements (or incomplete or incorrect understanding of the requirements) have been one of the primary reasons for the failure of the software projects. This has been proven time & again by the CHAOS report published by Standish Group. So the motivation to write this book is to provide a comprehensive, detailed and practical guide on requirements development to enable every business analyst conduct this phase efficiently. This book deals with requirements development and its sub-phases with examples and case studies. We have selected UML diagrams as the modelling technique to explain and guide you through the entire process. Requirements development phase comprises of multiple steps comprising of: -Requirements Elicitation -Requirements analysis and modelling -Requirements specification and validation. Chapter 1 and 2 lays the foundation for the entire book. Chapter 1 provides fundamentals of software development life cycle methodology. Chapter 2 provides the basics of requirements development process in the overall context of SDLC. As the focus is on UML modelling, chapter 3 to chapter 8 deals with UML modelling. Chapter 9 deals with the requirements specifications and validation. We have presented complete requirements specification document in two formats: System Requirements specification (SRS) document. Use case specification document. We have also discussed structured analysis and design (SAD) methodology in the Appendix. We have also used two case studies, in addition to examples, to explain the

concepts practically.

The book covers all knowledge areas from the BABOK®, Third Edition, and is designed to be a study guide for the CBAP® certification from IIBATM. It includes over 300 sample questions. It is also usable for those seeking the PMI-PBA® certification. This book is a complete business analysis handbook combining the latest standards from the BABOK® case study examples and exercises with solutions. It has usable tools and techniques, as well as templates ready to be used to develop solid requirements to be the cornerstone for any successful product development.

Only 39 percent of projects today are successful. Nearly half of the projects that fail, fail because of “poor requirements management” (PMI 2014). Leveraging Business Analysis for Project Success explores the role of the business analyst in setting a project up for success. It informs and educates project managers, sponsors, and organization leaders on what is necessary for project success. This book goes beyond requirements management in exploring the how the business analyst can contribute to increased profitability through project selection, scope definition, and post-implementation evaluation. The reader will learn about the history of business analysis, professional organizations and resources to support the profession, and what to expect from the business analyst at each phase of the project lifecycle as presented in a case study throughout the text. Project leaders will better be able to support the business analysis needs of the project by understanding the skills, expertise, tasks, resources, and time needed to do business analysis right and maximize the return on investment for each project. The Business Analysis Competency Model(R) version 4 is a research and reference guide that provides the foundational information business analysis professionals need to continuously develop skills in real-time in order to meet the needs of organizations and for career growth. "Business analysis involves understanding how organizations function to accomplish their purposes and defining the capabilities an organization requires to provide products and services to external stakeholders. ... [This guide contains] a framework that describes the business analysis tasks that must be performed in order to understand how a solution will deliver value to the sponsoring organization." - page 3.

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It is our pleasure to present the second edition of this book. The first edition was released couple of years back. Since then we wanted to add several things to enable revision of BABOK more meaningful and quicker. So, here we are. Our objective to write this book was to create a concise revision guide for Business Analysis Body of Knowledge (BABOK) guide v3.0. BABOK is a big book with around five hundred pages and revising BABOK can be cumbersome. So,

how does it help you in revising? One of the proven revision approaches is to create notes. We conceptualized this revision guide as notes. So, the first edition was written as notes based on BABOK. It simply summarized BABOK v3 and was much smaller than BABOK. However, we wanted to make it more meaningful for all the readers. So, we have now added concept notes, mock questions, crosswords, and matchmaking. We have also added examples at the end of Techniques chapter. The examples are added to help you see the real-life usage of the technique. It is added for selected techniques. The guide is meant for professionals who are planning to undertake ECBA certification examination. This revision guide covers these BABOK chapters - key concepts, all the six Knowledge Areas, Perspectives, and all the 50 Techniques. For the best results, this revision guide must be picked up after you have gone through the BABOK guide once. You will find all the key aspects of BABOK in this guide. This means that you do not need to pick up BABOK again. Cheers and all the best for your exam! Abhishek Srivastava Amit Lingarchani

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