

Advanced Planning And Scheduling Solutions In Process

Inhaltsangabe: Problem statement: In recent years enterprises are facing a dramatic change in the way that they do business. Rapid advances in technology and increasing regulatory freedom have changed the rules and nature of competition. Enterprises are now competing globally and traditional barriers between industries are breaking down. To cope with these changes and achieve superior performance, business leaders are moving towards new business paradigms that allow their companies to work more closely with their traditional and new business partners to adapt to the rapidly changing marketplace. This improved integration is the very essence of Supply Chain Management. Supply chain leaders are reconsidering the linkages, not only between functions within their own company, but with organizations up and down the supply chain. Supply chain networks are becoming more efficient and more responsive to the need of increasingly demanding customers, driven by competitive pressures and supported by developments in information technology. Hereby integrated supply chain planning approaches play a major role in efficiently matching demand of the market place with supply capabilities of inter-organisational networks. Driven by major success stories of supply chain performance improvements, almost every company is nowadays considering the integration of its supply chain entities to yield better business performance. Two of these shining examples are Hewlett Packard that saved 25% of their distribution costs by optimizing inventories and transports as well as IBM Personal Computers that achieved a cash flow release of 750 Mio. US\$ by reengineering planning processes for direct materials and finished products. These impressive gains show the potential of coordinating organizational entities and integrating information flows and planning efforts along a supply chain. Which company can afford not to present such substantial gains in improving competitiveness? However, this picture may be shattered by looking behind the shining curtain of well marketed supply chain management concepts to the real state in industry. According to a research study of Mc Kinsey & Company only 32% of multinational companies, running major supply chain projects, claim that their performance has significantly increased. Furthermore Gartner Group states that more than 70% of all advanced planning system implementations, supporting the supply chain management concept, have an extensive cost [...]

With extensive case studies for illustration, this is a practitioner's guide to an entirely new production system for construction management using flowline scheduling. Covering the entire process of presenting a comprehensive management system – from design, through measurement, scheduling, and visualization and control – its emphasis is on reducing cost and increasing quality. Drawing its components together into a management system, the authors not only include theory and explanations of how and why it works, but also

examine and present a suite of methods for successful project implementation. Perfect as a how-to guide for researchers and advanced construction students to discover the simple application of the new techniques, and invaluable for acquiring the practical tools for planning and controlling projects.

The Multi-Agent Based Beam Search (MABBS) method systematically integrates four major requirements of manufacturing production - representation capability, solution quality, computation efficiency, and implementation difficulty - within a unified framework to deal with the many challenges of complex real-world production planning and scheduling problems. Multi-agent Based Beam Search for Real-time Production Scheduling and Control introduces this method, together with its software implementation and industrial applications. This book connects academic research with industrial practice, and develops a practical solution to production planning and scheduling problems. To simplify implementation, a reusable software platform is developed to build the MABBS method into a generic computation engine. This engine is integrated with a script language, called the Embedded Extensible Application Script Language (EXASL), to provide a flexible and straightforward approach to representing complex real-world problems. Adopting an in-depth yet engaging and clear approach, and avoiding confusing or complicated mathematics and formulas, this book presents simple heuristics and a user-friendly software platform for system modelling. The supporting industrial case studies provide key information for students, lecturers, and industry practitioners alike. Multi-agent Based Beam Search for Real-time Production Scheduling and Control offers insights into the complex nature of and a practical total solution to production planning and scheduling, and inspires further research and practice in this promising research area.

Human and organizational factors have a substantial impact on the performance of planning and scheduling processes. Despite widespread and advanced decision support systems, human decision makers are still crucial to improve the operational performance in manufacturing industries. In this text, the state of the art in this area is discussed by experts from a wide variety of engineering and social science disciplines. Moreover, recent results from collaborative studies and a number of field cases are presented. The text is targeted at researchers and graduate students, but is also particularly useful for managers, consultants, and system developers to better understand how human performance can be advanced.

Critical Path Method (CPM) and Performance Evaluation and Review Technique (PERT) are widely recognized as the most effective methods of keeping large, complex construction projects on schedule, under budget, and up to professional standards. But these methods remain underused because they are poorly understood and, due to a host of unfamiliar terms and applications, may seem more complicated than they really are. This encyclopedia brings together, in one comprehensive volume, all terms, definitions, and applications related to the time and cost management of construction projects. While many of these terms refer to

ancient and venerable building practices, others have evolved quite recently and refer specifically to modern construction and management techniques. Sources include hundreds of professional books, trade journals, and research publications, as well as planning and scheduling software vendor literature. The detailed glossary of all applicable terms includes cross-referenced listing of examples that describe real-world applications for each term supplied. An extensive bibliography covers all applicable books, articles, and periodicals available on project planning, scheduling, and control using CPM and related subjects. This book is an important quick reference and desktop information resource for construction planners, schedulers, and controllers, as well as civil engineers and project managers. It is also the ultimate research tool for educators, students, or anyone who seeks to improve their understanding of the management of modern construction projects.

In the quest to remove supply channel costs, streamline channel communications, and link customers to the value-added resources found along the supply chain continuum, Supply Chain Management (SCM) has emerged as a tactical operations tool. The first book to completely define the architecture of the merger of SCM and the Internet, *Introduction to e-Supply Chain Management: Engaging Technology to Build Market-Winning Business Partnerships* shows you how to exploit this merger and gain an unbeatable competitive advantage. The tightening of the economy and heavier restrictions and security measures placed on channel flows have rendered access to real-time, accurate supply chain information more critical than ever. Connectivity, messaging, and collaboration have become today's foremost buzzwords, as companies compete for survival in an environment where cycle times and permissible margins of error continue to shrink. *Introduction to e-Supply Chain Management* explores the concepts, techniques, and vocabulary of the convergence of SCM and the Internet so that companies can move beyond merely surviving and thrive in today's competitive marketplace.

With a wealth of updated material, rewritten chapters and additional case studies, this fourth edition of a hugely important work gives a broad and up-to-date overview of the concepts underlying APS. Special emphasis is given to modeling supply chains and implementing APS successfully in industrial contexts. What's more, readers' understanding is enhanced by several case studies covering a wide range of industrial sectors. What makes this book so crucial is that Supply Chain Management, Enterprise Resources Planning (ERP), and Advanced Planning Systems (APS) are concepts that must be mastered in order to organize and optimize the flow of goods, materials, information and funds. Here, leading experts provide insights into the concepts underlying APS.

Network models are critical tools in business, management, science and industry. "Network Models and Optimization" presents an insightful, comprehensive, and up-to-date treatment of multiple objective genetic algorithms to network optimization problems in many disciplines, such as engineering, computer science, operations research,

transportation, telecommunication, and manufacturing. The book extensively covers algorithms and applications, including shortest path problems, minimum cost flow problems, maximum flow problems, minimum spanning tree problems, traveling salesman and postman problems, location-allocation problems, project scheduling problems, multistage-based scheduling problems, logistics network problems, communication network problem, and network models in assembly line balancing problems, and airline fleet assignment problems. The book can be used both as a student textbook and as a professional reference for practitioners who use network optimization methods to model and solve problems.

This new edition of the well established text *Scheduling - Theory, Algorithms, and Systems* provides an up-to-date coverage of important theoretical models in the scheduling literature as well as significant scheduling problems that occur in the real world. It again includes supplementary material in the form of slide-shows from industry and movies that show implementations of scheduling systems. The main structure of the book as per previous edition consists of three parts. The first part focuses on deterministic scheduling and the related combinatorial problems. The second part covers probabilistic scheduling models; in this part it is assumed that processing times and other problem data are random and not known in advance. The third part deals with scheduling in practice; it covers heuristics that are popular with practitioners and discusses system design and implementation issues. All three parts of this new edition have been revamped and streamlined. The references have been made completely up-to-date. Theoreticians and practitioners alike will find this book of interest. Graduate students in operations management, operations research, industrial engineering, and computer science will find the book an accessible and invaluable resource. *Scheduling - Theory, Algorithms, and Systems* will serve as an essential reference for professionals working on scheduling problems in manufacturing, services, and other environments. Reviews of third edition: This well-established text covers both the theory and practice of scheduling. The book begins with motivating examples and the penultimate chapter discusses some commercial scheduling systems and examples of their implementations." (Mathematical Reviews, 2009)

Agility has become very important for the industries today as the lifetimes of the products are continuously shrinking. This book provides an excellent opportunity for updating understanding of agile methods from the design, manufacturing and business process perspectives, whether one is an industrial practitioner, academic researcher engineer or business graduate student. This volume is a compilation of various important aspects of agility consisting of systemic considerations in manufacturing, agile software systems, agile business systems, agile operations research, flexible manufacturing systems, advanced manufacturing systems with improved materials and mechanical behavior of products, agile aspects of design, clean and green manufacturing systems, environment, agile defence systems.

In recent years, supply chain planning has emerged as one of the most challenging problems in the industry. As a consequence, the planning focus is shifting from the management of plant-specific operations to a holistic view of the various logistics and production stages, that is an approach in which suppliers, production plants and customers are considered as constituents of an integrated network. A major driving force behind this development lies in the globalization of the world economy, which has

facilitated the co-operation between different partners working together in world-wide logistics networks. Hence, considerable cost savings can be gained from optimizing the structure and the operations of complex supply networks linking plants, suppliers, distribution centres and customers. Consequently, to improve the performance of the entire logistic chain, more sophisticated planning systems and more effective decision support are needed. Clearly, successful applications of supply chain management have driven the development of advanced planning systems (APS), which are concerned with supporting decision-making activities at the strategic, tactical and operational decision level. These software packages basically rely on the application of quantitative methods, which are used to model the underlying complex decision problems considering the limited availability of resources and the need to react on time to customer orders. The core module at the mid-term level of APS comprises operational supply chain planning. In many industries, production stages are assigned to different plants and distribution centres have been established at geographically dispersed locations. This book is about running modern industrial enterprises with the help of information systems. Enterprise resource planning (ERP) is the core of business information processing. An ERP system is the backbone of most companies' information systems landscape. All major business processes are handled with the help of this system. Supply chain management (SCM) looks beyond the individual company, taking into account that enterprises are increasingly concentrating on their core competencies, leaving other activities to suppliers. With the growing dependency on the partners, effective supply chains have become as important for a company's success as efficient in-house processes. This book covers typical business processes and shows how these processes are implemented. Examples are presented using the leading systems on the market – SAP ERP and SAP SCM. In this way, the reader can understand how business processes are actually carried out "in the real world".

This is the eBook of the printed book and may not include any media, website access codes, or print supplements that may come packaged with the bound book. Focus Your Supply Chain Technology Investments to Reduce Risk and Maximize Competitiveness Lean, Six Sigma, and related approaches offer immense potential for improving competitiveness, cost, and customer experience—if you can overcome the challenges of planning and implementation. The well-targeted use of technology can dramatically reduce your risks and accelerate your progress. Until now, however, many guidebooks and consultants have treated Lean primarily as a “pen and pencil” technique. Lean and Technology is the first complete guide to integrating Lean thinking with proven, affordable, and emerging technologies. You'll learn how companies are linking strategy, the value chain, and IT—and how they are executing on their plans to achieve real competitive advantage. Step by step, Myerson shows how to use the proven six-step SCOR Model to organize the integration of technology with all key supply chain and operations processes. You'll discover how to: PLAN to optimize supply chain networks, demand forecasting, master production scheduling, and S&OP SOURCE more effectively with today's MRP and procurement/e-procurement technologies MAKE higher-value “lean production” products with modern ERP, MES, and short-term scheduling systems DELIVER the right customer solutions at the right time and cost via advanced DRP, TMS, and order fulfillment systems RETURN products and materials with state-of-the-art reverse logistics systems ENABLE continuous improvement via

carefully chosen measurements, metrics, and analytics Throughout, Myerson presents easy-to-use tools, methodologies, best practices, and real-world examples: all you need to improve speed, accuracy, integration, and collaboration across complex supply chains. He concludes by previewing emerging technologies for maintaining and extending the competitive advantage you've already built.

How can inter-organizational cooperation's in supply chains be improved? This book analyzes the interdependencies between the use of information and communication technologies and the efficient form of IT-based coordination in supply chains and/or supply chain networks. Using the results of an empirical survey done in the European automotive industry, the status quo and the future of different information and communication technologies used to support supply chain operations is shown. The results on a general level were complemented by case studies which give examples demonstrating the specific behavior of individual companies and technological concepts in the automotive industry. On the methodological basis of transaction costs theory, network effect theory and empirical findings, an economic model of "information logistics" is developed, that can be applied to determine optimal IT-configuration and information flows and thus to analyze efficiency of networked cooperation forms. At the example of vehiclespecific supply chains and industry networks it is shown, how the overall network costs necessary to exchange information between business partners can be improved.

Supply Chain Management concerns organizational aspects of integrating legally separated firms as well as coordinating materials and information flows within a production-distribution network. The book provides insights regarding the concepts underlying APS, with special emphasis given to modelling supply chains and successfully implementing APS in industry. Understanding is enhanced through the use of case studies as well as an introduction to the solution algorithms used.

All organizations operate in an environment that is rapidly changing. To be successful, the organization must also change. The question is what to change and how. This book will describe in some detail a number of management programs, many of which are known by their three-letter acronyms, such as Just-in-Time (JIT) or Service-Oriented Architecture (SOA). A management program is designed to improve an organization's effectiveness and efficiency. However, there are so many management programs it is often difficult for managers to decide which one would be most appropriate for their operation. This book will describe an array of management programs and group them to indicate their primary purpose. The book will also outline a process that will enable managers to select the most appropriate management program to meet their immediate and long-term needs. Implementing a management program is no small task. It can be expensive, time-consuming, and disruptive of normal operations; therefore, the choice of the management program requires careful selection and implementation. Care must be taken to increase the likelihood of successfully implementing new ventures in all types of organizations – business, nonprofit and governmental agencies. Many ventures fail, or achieve limited success, not

because the idea isn't good but because the organization has not adequately prepared its internal capabilities to meet the environmental conditions in which it operates. An important feature of this book is that it can be updated periodically to add new programs and phase out programs no longer relevant. The book will provide readers with a comprehensive description of the most popular management improvement programs and their primary applications to their organizations. We will discuss the philosophy and principles of these programs and include a discussion on how to use each program to achieve optimum success. A central theme of this book is to not just adopt an improvement program for the sake of adopting it, but to match the improvement program with the specific needs in an organization. In the chapters that follow, we will illustrate how this matching process can be conducted. Above all, we plan the book to be a concise and useful resource to both practitioners and academics. Here is what you can expect in the chapters.

While other books describe production control from an idealistic perspective, this book explains the real process of successful production control. This soup-to-nuts practical guide helps the reader learn: how the scheduling task can be decomposed and organized; how the production control department can be structured; how to hire and train schedulers; and how software tools can be used to augment the scheduler's skill. Author, Kenneth N. McKay is a professor in the Department of Management Sciences, Faculty of Engineering, University of Waterloo. Vincent C. S. Wiers holds a MSc and a PhD in Industrial Engineering and Management Science from the Eindhoven University of Technology.

It is almost impossible to conceive of the concept and practical application of supply chain management (SCM) without linking it to the enabling power of today's information technologies. Building upon the foundations of the first edition, *Introduction to Supply Chain Management Technologies, Second Edition* details the software toolsets and suites driving integration in the areas of customer management, manufacturing, procurement, warehousing, and logistics. By investigating the breakthroughs brought about by the emergence of new Internet-based technologies in information, channel, customer, production, sourcing, and logistics management, the author provides new insights into the continuously emerging field of SCM. New in the Second Edition: New model of SCM Extended discussion of the concepts of lean, adaptive, and demand-driven supply chain technologies Customer experience management and social networking Fundamentals of computing and their enabling power Basics of today's ERP/supply chain business solutions Integrative software tools that allow for new levels of collaboration, flexibility, and performance The new edition expands on emerging technologies that have provided all forms of enterprises with the capability to continuously automate cost, redundancy, and variation out of the process; enhance information creation and visibility; and expand the peer-to-peer connectivity that allows people to network their tasks, ideas, and aspirations to produce a form of collective open-ended knowing, collaborating,

and experiencing. The information presented builds an understanding of how today's technology-driven SCM provides new avenues to execute superlative, customer-winning value through the digital, real-time synchronization of productive competencies, products, services, and logistics delivery capabilities with the priorities of an increasingly global business environment.

Production planning in fresh food industries is a challenging task. Although modern Advanced Planning and Scheduling (APS) systems could provide significant support, APS implementation numbers in these industries remain low. Therefore, based on an in-depth analysis of three sample fresh food industries (dairy, fresh and processed meat), the author evaluates what APS systems should offer in order to effectively support production planning and how the leading systems currently handle the most distinguishing characteristic of fresh food industries, the short product shelf life. Starting from the identified weaknesses, customized software solutions for each of the sample industries are proposed that allow to optimize the production of fresh foods with respect to shelf life. The book thereby offers valuable insights not only to researchers but also to software providers of APS systems and professionals from fresh food industries. The past decade has shown an increasing level of interest, research and application of quantitative models and computer based tools in the process industry. These models and tools constitute the basis of so-called Advanced Planning Systems which have gained considerable attention in practice. In particular, OR methodology has been applied to analyze and support the design of supply networks, the planning and scheduling of operations, and control issues arising in the production of food and beverages, chemicals, pharmaceutical, for instance. This book provides both new insights and successful solutions to problems of production planning and scheduling, logistics and supply chain management. It comprises reports on the state of the art, applications of quantitative methods, as well as case studies and success stories from industry. Its contributions are written by leading experts from academia and business. The book addresses practitioners working in industry as well as academic researchers in production, logistics, and supply chain management.

A broad vision of supply chain management is necessary to implement European distribution successfully. *European Distribution and Supply Chain Logistics* focuses on logistics in the European region. This book discusses proven concepts and do's & don'ts for European distribution, as well as for supply chain logistics across three clusters: Distribution and supply chain management Fundamentals of European distribution logistics Demand and supply chain management Each chapter starts with an awareness case and ends with fifteen questions for discussion, a real life case and five reflecting questions. Based on this formula the book is well-suited for students and practitioners in the area of logistics and supply chain management.

Pinedo is a major figure in the scheduling area (well versed in both stochastics and combinatorics) , and knows both the academic and practitioner side of the discipline. This book

includes the integration of case studies into the text. It will appeal to engineering and business students interested in operations research.

Key Concepts in Business Practice is one of a range of comprehensive glossaries with entries arranged alphabetically for easy reference. All major concepts, terms, theories and theorists are incorporated and cross-referenced. Additional reading and Internet research opportunities are identified. More complex terminology is made clearer with numerous diagrams and illustrations. With over 500 key terms defined, the book represents a comprehensive must-have reference for anyone studying a business-related course or those simply wishing to understand what business practice is all about. It will be especially useful as a revision aid. Decision support systems (DSS) are widely touted for their effectiveness in aiding decision making, particularly across a wide and diverse range of industries including healthcare, business, and engineering applications. The concepts, principles, and theories of enhanced decision making are essential points of research as well as the exact methods, tools, and technologies being implemented in these industries. From both a standpoint of DSS interfaces, namely the design and development of these technologies, along with the implementations, including experiences and utilization of these tools, one can get a better sense of how exactly DSS has changed the face of decision making and management in multi-industry applications. Furthermore, the evaluation of the impact of these technologies is essential in moving forward in the future. The Research Anthology on Decision Support Systems and Decision Management in Healthcare, Business, and Engineering explores how decision support systems have been developed and implemented across diverse industries through perspectives on the technology, the utilizations of these tools, and from a decision management standpoint. The chapters will cover not only the interfaces, implementations, and functionality of these tools, but also the overall impacts they have had on the specific industries mentioned. This book also evaluates the effectiveness along with benefits and challenges of using DSS as well as the outlook for the future. This book is ideal for decision makers, IT consultants and specialists, software developers, design professionals, academicians, policymakers, researchers, professionals, and students interested in how DSS is being used in different industries.

Supply Chain Management, Enterprise Resources Planning (ERP), and Advanced Planning Systems (APS) are important concepts in order to organize and optimize the flow of materials, information and financial funds. This book, already in its fifth edition, gives a broad and up-to-date overview of the concepts underlying APS. Special emphasis is given to modeling supply chains and implementing APS successfully in industry. Understanding is enhanced by several case studies covering APS from various software vendors. The fifth edition contains updated material, rewritten chapters and an additional case study.

In today's rapidly changing business environment, strong influence of globalization and information technologies drives practitioners and researchers of modern supply chain management, who are interested in applying different contemporary management paradigms and approaches, to supply chain process. This book intends to provide a guide to researchers, graduate students and practitioners by incorporating every aspect of management paradigms into overall supply chain functions such as procurement, warehousing, manufacturing, transportation and disposal. More specifically, this book aims to present recent approaches and ideas including experiences and applications in the field of supply chains, which may give a reference point and useful information for new research and to those allied, affiliated with and peripheral to the field of supply chains and its management.

In response to the increasing significance attached to supply chain management in both academic and professional areas, this text intends to build a bridge and highlight the relationship between various disciplines of SCM like demand planning, manufacturing planning, logistics planning, analytical IT management, global e-biz modeling, performance

benchmarking etc. Primarily intended to address the typical and general syllabus requirements of postgraduate management programmes, and undergraduate and postgraduate engineering programmes, this book also caters to the needs of the industry professionals in the supply chain domain.

This is the first book to focus on emerging technologies for distributed intelligent decision-making in process planning and dynamic scheduling. It has two sections: a review of several key areas of research, and an in-depth treatment of particular techniques. Each chapter addresses a specific problem domain and offers practical solutions to solve it. The book provides a better understanding of the present state and future trends of research in this area. Optimization is a serious issue, touching many aspects of our life and activity. But it has not yet been completely absorbed in our culture. In this book the authors point out how relatively young even the word "model" is. On top of that, the concept is rather elusive. How to deal with a technology that finds applications in things as diverse as logistics, robotics, circuit layout, financial deals and traffic control? Although, during the last decades, we made significant progress, the broad public remained largely unaware of that. The days of John von Neumann, with his vast halls full of people frantically working mechanical calculators are long gone. Things that looked completely impossible in my youth, like solving mixed integer problems are routine by now. All that was not just achieved by ever faster and cheaper computers, but also by serious progress in mathematics. But even in a world that more and more understands that it cannot afford to waste resources, optimization remains to a large extent unknown. It is quite logical and also fortunate that SAP, the leading supplier of enterprise management systems has embedded an optimizer in his software. The authors have very carefully investigated the capabilities and the limits of APO. Remember that optimization is still a work in progress. We do not have the tool that does everything for everybody.

Understanding how to make the best of human skills and knowledge is essential in the design of technology and jobs, particularly where these involve decision-making and uncertainty. Recent developments have been made in naturalistic decision-making, distributed cognition and situational awareness, particularly with respect to aviation, transport and strategic planning, the nuclear industry and other high-risk industries. Despite the integration of computer-based support systems in production scheduling in recent years, the reality is that most enterprises consist of reactive re-scheduling, involving a high degree of human involvement. It is often with the insight, knowledge and skills of people that scheduling skills can function with any degree of success. Human Performance in Planning and Scheduling covers many industries, including clothing, steel, machine tools, paper/board, and the automobile industry. Using international case studies from various manufacturing industries, they highlight the fact that the human scheduler is a pivotal element in the scheduling process. Each section of the book includes an introduction with an overview of the material to follow, clearly identifying themes, discussion points and highlights inter-connections between the authors' work.

This book is a guide to modern production planning methods based on new scientific achievements and various practical planning rules of thumb. Several numerical examples illustrate most of the calculation methods, while the text includes a set of programs for calculating production schedules and an example of a cloud-based enterprise resource planning (ERP) system. Despite the relatively large number of books dedicated to this topic, Advanced Planning and Scheduling is the first book of its kind to feature such a wide range of information in a single work, a fact that inspired the author to write this book and publish an English translation. This work consists of two parts, with the first part addressing the design of reference and mathematical models, bottleneck models and multi-criteria models and presenting various sample models. It describes demand-forecasting methods and also includes considerations for aggregating forecasts. Lastly, it provides reference information on

methods for data stocking and sorting. The second part of the book analyzes various stock planning models and the rules of safety stock calculation, while also considering the stock traffic dynamics in supply chains. Various batch computation methods are described in detail, while production planning is considered on several levels, including supply planning for customers, master planning, and production scheduling. This book can be used as a reference and manual for current planning methods. It is aimed at production planning department managers, company information system specialists, as well as scientists and PhD students conducting research in production planning. It will also be a valuable resource for students at universities of applied sciences.

Supply chain management helped companies to manage volumes, fulfil customer demand and optimize costs in production and distribution. Specifically, chemical industry companies with high complexity in production and distribution used supply chain management to steer their operations. Confronted with globalization and increasing raw material and sales price volatility, optimizing supply chain costs is no longer sufficient to ensure the overall profitability of the business. Value chain management takes supply chain management to the next level by integrating all volume and value decisions from sales to procurement. The book presents the value chain management concept and demonstrates how it is applied in a global value chain planning model for commodities in the chemical industry. A comprehensive industry case study illustrates the effects of decision making integration, e.g. the influence of raw material prices or exchange rates on optimal sales, production, distribution and procurement plans as well as overall company profitability.

In the complex, cash-strapped, high pressure world of modern construction, what do you do when something goes wrong? This work looks beyond the best-case scenario to give project managers, contractors, architects and engineers the tools to prepare effectively for the unexpected.

[Copyright: 73786e5f570bf218ad171282ae6d1472](#)